ROADMAP TO RESILIENCY

ARMED SERVICES YMCA 2022 ANNUAL REPORT

FOOD ASSISTANCE

CHILD CARE

YOUTH RESILIENCY

EARLY LEARNING

COMMUNITY CONNECTIONS

SPOUSE SUPPORT
LETTER FROM THE CEO

William French, Vice Admiral, USN, Ret.

The winning strategy of a great military force is the ability to respond to an ever-changing field of battle. Whether multiple shifts or one impactful pivot, we know not every victory is linear. The same holds true for the journeys we take in life.

Over its 160-year history, the Armed Services YMCA has adjusted course to serve military members and their families at every stage of their journey, no matter where that journey leads them. From the fields of the Civil War through the end of our nation’s longest war, our tried-and-true programs continue to evolve to meet military families’ needs.

In 2022, we heard firsthand from families about their struggles with food security and finding affordable child care; they told us how isolating military service can feel and that they’ve considered leaving the military because of it.

The Armed Services YMCA is working to reduce these challenges in keeping with our strategic plan that launched in 2022. And like any good strategy, it’s designed to meet the conditions in the field. This strategic plan is a Roadmap to Resiliency that will guide our steps in the coming years—a smooth path that will: bolster resiliency among military families; clear their roadblocks to continued service; and ensure the Armed Services YMCA remains resilient and able to adapt for the next 160 years.

Thanks to your lasting support, we’ll continue to strengthen the minds, bodies, and spirits of our heroes in-and-out of uniform in more impactful ways than ever.

OUR MISSION

Enhance the lives of military members and their families in spirit, mind, and body through programs relevant to the unique challenges of military life.

OUR MARKS OF TRUST
OUR GUIDING PRINCIPALS

1) Be guided by Christian principles with a holistic approach to develop and promote healthy spirit, mind, and body;

2) Be inclusive and treat everyone with compassion and respect;

3) Collaborate with military commands and community organizations;

4) Honor the service members’ and their families’ commitment to defend our Nation; and

5) Strive for excellence in all we do.

LETTER FROM THE CHAIRMAN

David Halverson, Lieutenant General, USA, Ret. Chief Executive Officer, Cypress International

As a nation, we continued to face incredible post-pandemic challenges in 2022. Despite the ways in which those challenges may have divided us, the Armed Services YMCA and our steadfast supporters remained hard at work weaving strength and resiliency into the fabric of the military community.

I heard from service members struggling with whether staying in the military was the right decision for their families. Many faced food insecurity and financial instability—some even experiencing marital discourse as a result—making the decision to leave military service more appealing.

Our country’s fighting force is struggling to keep the home fires burning.

But just as the Armed Services YMCA did 160 years ago, we’re standing in the gap today to provide comfort, aid, and a stable foundation for these heroes.

We are proud to have launched our strategic plan in 2022, which is aimed to improve resiliency in military families by delivering more critical, necessary programs in more places, as long as the needs exist. It is our Roadmap to a more resilient, mission-focused fight force, with more resilient and supported families behind them.

I am inspired by the passion of our nation’s service members and their families to take on new sacrifices in the name of freedom. I ask you—our loyal partners and friends—to honor those sacrifices by continuing your support of the Armed Services YMCA.
CHILD CARE
Accessible, affordable, and high-quality child care remains a common struggle for military families. While affordable child care is a national issue, it is even more vital for service members, who move often, work irregular hours, or live far from extended family and friends. ASYMCA child care programs provide a trusted foundation on which military families can rebuild their stability, regardless of how far from home they are.

The ASYMCA served over 31,000 children, providing more than 423,000 child care services to military families.

YOUTH DEVELOPMENT
The military child experience is unlike any other, and the ASYMCA childhood education and resiliency programs remain in high-demand year over year. From the littlest learners to the fearless resident campers, military children enhanced bonds with parents, developed character, and learned invaluable resiliency skills through the ASYMCA Youth Programs.

The ASYMCA’s Youth Programs served over 44,000 children and parents and provided over 548,000 points of service.

EDUCATION SUPPORT
Most military children will move nine times before they graduate high school, causing many to experience learning loss, isolation, and low self-esteem. These children also play a critical role in their families, caring for an injured parent or helping watch younger siblings. Operation Hero helped military kids adjust to these unique struggles and excel in school, while never feeling alone.

The ASYMCA served 2,292 children, providing 29,000 points of service to military children struggling to cope at school or home.
2022 DONOR IMPACT

Your Dollars at Work Helping Military Families

770K POINTS OF SERVICE

423K CHILD CARE SERVICES

2M POUNDS OF FOOD

548K YOUTH PROGRAMS POINTS OF SERVICE

86K FAMILIES SERVED

6K CHILDREN ATTENDED CAMP

52K VOLUNTEER HOURS

89 MILITARY INSTALLATIONS SERVED
The Angels of the Battlefield Award pays tribute to military medical personnel and first responders for their life-saving medical treatment and trauma care of service members, partner forces, and civilians at home and abroad. These Angels of the Battlefield are courageous and compassionate men and women who risk everything, and are often the reason many of our nation’s heroes wounded in battle or civilians in distress make it home to their families.

The 16th Annual Angels of the Battlefield Awards was held Thursday, November 17, 2022 at The Renaissance Arlington Capital View Hotel in Arlington, Virginia.

**AWARD HONOREES**

**UNITED STATES ARMY**
Sergeant Audriana Chenault  
Combat Medic

**UNITED STATES MARINE CORPS**
Hospital Corpsman 2nd Class Brayden Benson  
Hospital Corpsman

**UNITED STATES NAVY**
Chief Petty Officer Justin P. Fish  
Hospital Corpsman & Career Counselor

**UNITED STATES AIR FORCE**
Senior Airman Jasmine Krapf  
Respiratory Care Practitioner

**UNITED STATES COAST GUARD**
Petty Officer 2nd Class Christian Ortega-Santiago  
Health Services Technician

**UNITED STATES DEFENSE HEALTH AGENCY**
Mr. James Jacobs  
Paramedic

Learn More About the 2022 Angels at:  
www.asymca.org/angels
### 2022 ASSETS

<table>
<thead>
<tr>
<th>Asset</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash &amp; Cash Equivalents</td>
<td>$10,204,134</td>
</tr>
<tr>
<td>Receivables, net</td>
<td>6,750,274</td>
</tr>
<tr>
<td>Investments</td>
<td>34,569,050</td>
</tr>
<tr>
<td>Prepaid Expenses &amp; Other Assets</td>
<td>562,861</td>
</tr>
<tr>
<td>Property &amp; Equipment, net</td>
<td>17,166,070</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$69,252,389</strong></td>
</tr>
</tbody>
</table>

### LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>Liability</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable</td>
<td>$2,003,350</td>
</tr>
<tr>
<td>Accrued &amp; Other Liabilities</td>
<td>1,256,757</td>
</tr>
<tr>
<td>Deferred Revenue</td>
<td>197,710</td>
</tr>
<tr>
<td>Refundable Advance</td>
<td>-</td>
</tr>
<tr>
<td>Notes Payable, net</td>
<td>6,840,142</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$10,297,959</strong></td>
</tr>
</tbody>
</table>

### NET ASSETS

<table>
<thead>
<tr>
<th>Net Asset</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Without Donor Restrictions</td>
<td>$50,299,844</td>
</tr>
<tr>
<td>With Donor Restrictions</td>
<td>8,654,586</td>
</tr>
<tr>
<td><strong>Total Net Assets</strong></td>
<td><strong>$58,954,430</strong></td>
</tr>
</tbody>
</table>

### TOTAL LIABILITIES & NET ASSETS

| Total Liabilities & Net Assets     | **$69,252,389** |

### 2022 SUPPORT & REVENUE

#### SUPPORT

<table>
<thead>
<tr>
<th>Support</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donated Services, Materials &amp; Facilities</td>
<td>$6,675,227</td>
</tr>
<tr>
<td>Contributions &amp; Grants</td>
<td>7,151,912</td>
</tr>
<tr>
<td>Individual Contributions</td>
<td>1,882,609</td>
</tr>
<tr>
<td>Reserve Funds Withdrawal for Programs</td>
<td>149,258</td>
</tr>
<tr>
<td>Government Contracts &amp; Grants</td>
<td>8,586,252</td>
</tr>
<tr>
<td>United Way</td>
<td>78,040</td>
</tr>
<tr>
<td><strong>Total Support</strong></td>
<td><strong>$24,523,298</strong></td>
</tr>
</tbody>
</table>

#### REVENUE

<table>
<thead>
<tr>
<th>Revenue</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>National Council Allocation</td>
<td>$1,800,000</td>
</tr>
<tr>
<td>Program Service Fees</td>
<td>5,410,976</td>
</tr>
<tr>
<td>Reserve Funds Withdrawal for Programs</td>
<td>-</td>
</tr>
<tr>
<td>Rental Income</td>
<td>752,920</td>
</tr>
<tr>
<td>Interest &amp; Dividends, net of fees</td>
<td>900,329</td>
</tr>
<tr>
<td>Sale of Materials &amp; Services</td>
<td>632,847</td>
</tr>
<tr>
<td>Residence &amp; Related Services</td>
<td>299,451</td>
</tr>
<tr>
<td>Other</td>
<td>298,276</td>
</tr>
<tr>
<td>Membership Dues</td>
<td>2,198,175</td>
</tr>
<tr>
<td>Net Assets Released from Restrictions</td>
<td>3,103,454</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>$15,396,428</strong></td>
</tr>
</tbody>
</table>

### TOTAL SUPPORT & REVENUE

| Total Support & Revenue           | **$39,919,726** |

### 2022 FUNCTIONAL EXPENSES

<table>
<thead>
<tr>
<th>Expense</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programs</td>
<td>$26,572,890</td>
</tr>
<tr>
<td>Fundraising</td>
<td>3,160,273</td>
</tr>
<tr>
<td>Management &amp; General</td>
<td>6,338,057</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$36,071,220</strong></td>
</tr>
</tbody>
</table>
THANK YOU TO OUR PARTNERS

Our sponsors and partners enable the ASYMCA to provide more programs and services to more junior enlisted military families across the country. We are grateful for their commitment, generous support and advancement of our mission to strengthen our military family.

Corporate Giving and Foundation Grants

FIVE STAR PARTNERS

American Airlines

Lockheed Martin

MyBaseGuide

USAA

FOUR STAR PARTNERS

Bob Woodruff Foundation
Brown-Forman Foundation
General Motors
Health Net Federal Services
Military Times
Sodexo Stop Hunger Foundation
Veterans United Foundation
Y Retirement Fund
YMCA of the USA

THREE STAR PARTNERS

CDR Fundraising Group
Humana Military
Leonardo DRS
Pentagon Federal Credit Union
Wounded Warrior Project

TWO STAR PARTNERS

7-Eleven, Inc.
BAE
Bell
Care.com
Fisher House Foundation, Inc.
Northrop Grumman
Project Kitty Hawk, Inc.
SAIC

ONE STAR PARTNERS

Airpower Foundation
Association of Military Banks of America
Bashuk
Bennett Supply of Cheswick
Booz Allen Hamilton
Bowles
Breakthru Beverage Group
Brown-Forman Employee Credit Union
Cigna Health and Life Insurance Company
Co-Op Liquor Co-Op, LLC
CYPRUS, INC dba Triangle Liquors

Defense Credit Union Council
Design Data
Employees of Leonardo DRS
Charitable Account
General Dynamics
Hexberg Family Foundation
HNTB Corporation
Jack Daniel Employees’ Credit Union
John Elway Chevrolet
KSLB & D Inc
Leidos
Manly Bands
McMaster-Carr Supply Company
Merrill Liquors LLC
Mile High United Way
Nashville Predators
Omaha Storm Chasers Baseball
Optum Serve
Payless Liquors, Inc
Pitney Bowes
Republic National Distributing
Company of Indiana
Smith Living Trust
Stark Community Foundation
The Knuckle Saloon
The Roy H. Powell and Nina B. Powell Family Charitable Fund
Titan Motoring
TowerCares Foundation
Truist
United Distributors, Inc.
VFW Fox River Post 4600
Leadership Givers

Tim Allen
James Almeida
Christopher Antoniacci
VADM John Bird, USN, Ret. and Nonie Bird
Derek Blake
Henry and Sheryl Bonilla
GEN Robert Brown, USA, Ret.
Steve and Mary Browne
Robert Burke
VADM William Burke, USN, Ret.
COL John Butler, USA, Ret. and Susan Butler
James Carter
VADM Evan Chanik, USN, Ret.
Susan Clark
Johnny Cole Jr.
Wanda and John Corry
Fred and Carri Dannhauser
L. and Nancy Darter
Vincent and Valerie DeSio
Brody Evans
James Fletcher
VADM William French, USN, Ret. and Monika French
Ann Gibson
Lary Greiner
Ronald Guenther
Ivan Hadfeg
COL E. Gordon Hagewood, USA, Ret. and Pat Hagewood
LTG David Halverson USA, Ret. and Karen Halverson
Carol Harrison
Ronald Hays
Bill and Christa Heffelfinger
Heather Hodges
Melvin Humphrey
Daryl Idler Jr.
MG Don Infante, USA, Ret.
Andrea and Michael Inserra
Jeffrey Kneisl
Craig Koerth
Curtis Korabek
Timothy Krull
RADM Anthony Kurta, USN, Ret. and Maria Kurta
Tony Landi
Amy Langston
Audrey Lates
Raymond Leung
Donna Lindeman
Dale and Tonya Lusby
Keith Manternach
Susan Mathers
Daniel Mauch
David Maupin
Jerry and Susan McClintock
Nicole McDevitt
Carla Montgomery
Rich and Laurie Morrow
Yvonne Myers
Diane Nelson
Corrie Nelson
Jason and Tanya Niz
Matthew Noyes
Dorene and David Ocamb
Thomas O’Connor
Meg O’Grady M.Ed.
Margaret ONeil
Emil Ong
Barbara Ostrom
Col Terri Page, USAF, Ret.
Marcus Page
Paulin Parubi
Ronald Radziseski
Hon. Joe Reeder and Kate Boyce Reeder
John Rice
David and Mary Alice Scanlan
Gerald Scott
Kelly Showalter
Susanna Smith
Mary Snively-Dixon
MG Melvin Spiese, USMC, Ret. and Filomena Spiese
Jennifer and Trey Stanley
Craig and Jennifer Staub
Dewayne Stephens
Lauren Stevens
Elizabeth Sweetland
Diomedes Tisitouras
Jorge Luis Valdes
MG Jan Van Prooyen, USA, Ret. and Cindy Van Prooyen
Thomas Vargo
Kenneth and Barbara Velten
Ashleigh Walls
Katie Watson
Carylon Watson
Melissa Weimer
Boyd Williams
Rosemary Williams
RDML Charles Williams, USN, Ret. and Marybeth Williams
Cary Wong
Kevin and Renni Youssi
COL William Zemp USA, Ret. and Amy Zemp
OUR LOCATIONS

ASYMCA BRANCHES

ASYMCA Alaska
10449 Luke Ave.
JBER, AK 99506
907-552-9622

ASYMCA San Diego
3293 Santo Rd.
San Diego, CA 92124
858-751-5755

ASYMCA Camp Pendleton
200090 Ash Rd. & Wire Mountain Rd.
Camp Pendleton, CA 92055
760-385-4921

ASYMCA Twentynine Palms
Bldg. 693 Del Valle Dr., Suite 102,
Twentynine Palms, CA 92278
760-830-7481

ASYMCA Hawai‘i
1260 Pierce Street, Suite 145
Pearl Harbor, HI 96860
808-473-3398

ASYMCA Fort Campbell
3068 Reed Ave.
Fort Campbell, KY 42223
270-798-7422

ASYMCA Fort Leonard Wood
13900 Replacement Ave.
Waynesville, MO 65583
573-329-4513

ASYMCA Fort Bragg
2411 Rodney Trail #2
Fort Bragg, NC 28307
910-436-0500

ASYMCA Oklahoma
900 NW Cache Rd.
Lawton, OK 73507
580-355-5520

ASYMCA El Paso
7060 Comington St.
El Paso, TX 79930
915-263-7163

ASYMCA Killeen
110 Mountain Lion Rd.
Harker Heights, TX 76548
254-690-9622

ASYMCA Hampton Roads
1465 Lakeside Rd.
Virginia Beach, VA 23455
757-363-1884

NATIONAL HEADQUARTERS

Armed Services YMCA of the USA
14040 Central Loop, Suite B
Woodbridge, VA 22193
800-597-1260 | asymca.org

Executive Officers

William French, Vice Admiral, U.S. Navy, Ret.
President & CEO

Chris Haley
Chief of Staff

William Zamagni
Chief Financial & Administration Officer

Dorene Ocamb
Chief Development & Marketing Officer

Charles Williams, Rear Admiral, U.S. Navy, Ret.
Chief Operating & Programs Officer

Melissa Kelley
Chief Human Resources Officer
The Armed Services YMCA’s National Board of Directors is comprised of leading national volunteers who provide fiduciary oversight and insight and expertise to help advance the mission and grow the organization. The Armed Services YMCA is grateful for their time, talent, and treasure.

Executive Board Members

- **Chairman:** David Halverson, Lieutenant General, U.S. Army, Ret., Chief Executive Officer, Cypress International
- **Vice Chairman:** Robert Brooks Brown, General, U.S. Army, Ret., Executive Vice President, AUSA
- **Secretary:** Meg O’Grady, VETS National Employment Manager, Department of Labor
- **Treasurer:** Bob Burke, President, Bob Burke Consulting, LLC

Board Members

- Tim Allen, CEO, Care.com
- John Bird, Vice Admiral, U.S. Navy, Ret., Senior Vice President of Military Affairs, USAA
- Henry Bonilla, Partner, The Normandy Group
- Ricardo Chamorro, Executive Vice President, Business Development, Pentagon Federal Credit Union
- Jo Decker, Vice President, Strategy & Growth, BAE Systems Integrated Defense Solutions
- Vincent DeSio, Former Chief Financial Officer, YMCA Retirement Fund
- Sharon Dunbar, Major General, U.S. Air Force, Ret., Vice President for Human Resources, General Dynamics Mission Systems
- Larry Hughes, Vice President Operations, 7-Eleven
- Andrea Inserra, Executive Vice President, Booz Allen Hamilton
- Neil Jarvis, Director, Digital Insights, Boeing Global Services
- Anthony Kurta, Rear Admiral, U.S. Navy, Ret., Vice President & Strategic Account Executive, LEIDOS
- Jeremy Martin, Colonel, U.S. Army, Ret., Director Public Affairs and Engagement, Bell
- Roxanne Moore, Executive Director, SODEXO Stop Hunger Foundation
- Mike Mount, Vice President of Communications & Public Affairs, Leonardo DRS
- David Page, Lieutenant Colonel, U.S. Army, State Manager, On Premise, Brown-Forman
- Terri Page, Vice President of Market Operations, Humana Military
- Tim Paynter, Vice President, External Communications, BAE
- Kate Boyce Reeder, President, KRBR Consulting, LLC
- Kat Sadeghi, JD, Senior Vice President, HNTB Corporation
- David Scanlan, Former Chief Executive Officer, Sodexo Government North America
- Melvin Spiese, Major General, U.S. Marine Corps, Ret.
- Lauren Stevens, Vice President, Production Engineering & Operations, Northrop Grumman Corporation
- Randy Stillinger, Manager of Military and Veterans Initiatives, American Airlines
- Pam Swan, National Military Relations Director, Military Relations Team, Veterans United
- Mitchell Waldman, Executive Vice President for Government & Customer Relations, Huntington Ingalls Industries
- Andy Walsh, Former Allies in Service Warrior Mentorship Program Coordinator
- Boyd Williams, President & CEO, Pikes Peak Region
- Rosemary Williams, Specialist Executive, Deloitte Consulting
- Heather Wilson, Senior Vice President of Human Resources, Defense and Civilian Sector, SAIC
- Dr. William Zemp, Colonel, U.S. Army, Ret.

Branch Representatives

- John Baily, Board Chair, Armed Services YMCA El Paso
- Steven Browne, Board Chair, Armed Services YMCA Camp Pendleton
- Dan Leaf, U.S. Air Force, Ret., Board Chair, Armed Services YMCA Hawaii
- Keith Manternach, Board Chair, Armed Services YMCA Alaska
- Joel Vargas, Board Chair, Armed Services YMCA Hampton Roads
WHO WE ARE

The ASYMCA is an Association of the YMCA of the USA, specifically dedicated to serving active duty junior enlisted military service members and their families of all six armed services: Army, Marine Corps, Navy, Air Force, Space Force, and Coast Guard. The oldest military support organization in the U.S., the ASYMCA has been “Strengthening Our Military Family®” since 1861 through its 12 branches and 23 affiliate partners, serving 89 military installations and facilities nationwide. Our nationally and locally tailored programs and services for our nation’s troops and their families are offered at no or low cost and require no dues or membership fees.

www.asymca.org

CONNECT & SHARE | ℹ️ ℹ️ ℹ️ ℹ️ ℹ️ ℹ️

Scan the QR Code or visit linktr.ee/asymca