

# ROADMAP TO RESILIENCY



ARMED SERVICES YMCA 2022 ANNUAL REPORT



FOOD ASSISTANCE



CHILD CARE



YOUTH RESILIENCY



EARLY LEARNING



COMMUNITY CONNECTIONS



SPOUSE SUPPORT





## LETTER FROM THE CEO

**William French, Vice Admiral, USN, Ret.**

The winning strategy of a great military force is the ability to respond to an ever-changing field of battle. Whether multiple shifts or one impactful pivot, we know not every victory is linear. The same holds true for the journeys we take in life.

Over its 160-year history, the Armed Services YMCA has adjusted course to serve military members and their families at every stage of their journey, no matter where that journey leads them. From the fields of the Civil War through the end of our nation's longest war, our tried-and-true programs continue to evolve to meet military families' needs.

In 2022, we heard firsthand from families about their struggles with food security and finding affordable child care; they told us how isolating military service can feel and that they've considered leaving the military because of it.

The Armed Services YMCA is working to reduce these challenges in keeping with our strategic plan that launched in 2022. And like any good strategy, it's designed to meet the conditions in the field. This strategic plan is a Roadmap to Resiliency that will guide our steps in the coming years—a smooth path that will: bolster resiliency among military families; clear their roadblocks to continued service; and ensure the Armed Services YMCA remains resilient and able to adapt for the next 160 years.

Thanks to your lasting support, we'll continue to strengthen the minds, bodies, and spirits of our heroes in-and-out of uniform in more impactful ways than ever.

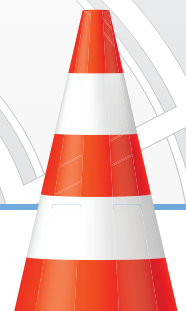
# ARMED SERVICES YMCA



## OUR MISSION

Enhance the lives of military members and their families in spirit, mind, and body through programs relevant to the unique challenges of military life.

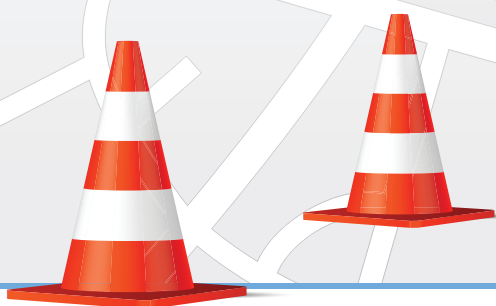
## OUR MARKS OF TRUST





## OUR GUIDING PRINCIPALS

- 1) Be guided by Christian principles with a holistic approach to develop and promote healthy spirit, mind, and body;
- 2) Be inclusive and treat everyone with compassion and respect;
- 3) Collaborate with military commands and community organizations;
- 4) Honor the service members' and their families' commitment to defend our Nation; and
- 5) Strive for excellence in all we do.



## LETTER FROM THE CHAIRMAN

**David Halverson, Lieutenant General, USA, Ret.  
Chief Executive Officer, Cypress International**

As a nation, we continued to face incredible post-pandemic challenges in 2022. Despite the ways in which those challenges may have divided us, the Armed Services YMCA and our steadfast supporters remained hard at work weaving strength and resiliency into the fabric of the military community.

I heard from service members struggling with whether staying in the military was the right decision for their families. Many faced food insecurity and financial instability—some even experiencing marital discourse as a result—making the decision to leave military service more appealing.

Our country's fighting force is struggling to keep the home fires burning.

But just as the Armed Services YMCA did 160 years ago, we're standing in the gap today to provide comfort, aid, and a stable foundation for these heroes.

We are proud to have launched our strategic plan in 2022, which is aimed to improve resiliency in military families by delivering more critical, necessary programs in more places, as long as the needs exist. It is our Roadmap to a more resilient, mission-focused fight force, with more resilient and supported families behind them.

I am inspired by the passion of our nation's service members and their families to take on new sacrifices in the name of freedom. I ask you—our loyal partners and friends—to honor those sacrifices by continuing your support of the Armed Services YMCA.

# 2022 MISSION HIGHLIGHTS

## FOOD SECURITY

Underlying causes of military family financial instability, like military spouse unemployment, continued to put stress on service members' households, causing many to struggle putting food on the table. Food pantries now exist near every major military installation, and in 2022, all ASYMCA branches provided assistance to help vulnerable families facing food insecurity.

**The ASYMCA served 67,000 military families, providing over 2 million pounds of food.**



## CHILD CARE

Accessible, affordable, and high-quality child care remains a common struggle for military families. While affordable child care is a national issue, it is even more vital for service members, who move often, work irregular hours, or live far from extended family and friends. ASYMCA child care programs provide a trusted foundation on which military families can rebuild their stability, regardless of how far from home they are.

**The ASYMCA served over 31,000 children, providing more than 423,000 child care services to military families.**



## YOUTH DEVELOPMENT

The military child experience is unlike any other, and the ASYMCA childhood education and resiliency programs remain in high-demand year over year. From the littlest learners to the fearless resident campers, military children enhanced bonds with parents, developed character, and learned invaluable resiliency skills through the ASYMCA Youth Programs.

**The ASYMCA's Youth Programs served over 44,000 children and parents and provided over 548,000 points of service.**



## EDUCATION SUPPORT

Most military children will move nine times before they graduate high school, causing many to experience learning loss, isolation, and low self-esteem. These children also play a critical role in their families, caring for an injured parent or helping watch younger siblings. Operation Hero helped military kids adjust to these unique struggles and excel in school, while never feeling alone.

**The ASYMCA served 2,292 children, providing 29,000 points of service to military children struggling to cope at school or home.**





# 2022 DONOR IMPACT

Your Dollars at Work Helping Military Families



**770K**

POINTS OF  
SERVICE



**89**

MILITARY  
INSTALLATIONS  
SERVED

**423K**

CHILD CARE SERVICES



**2M**

POUNDS OF FOOD



**548K**

YOUTH PROGRAMS  
POINTS OF SERVICE



**86K**

FAMILIES SERVED



**6K**

CHILDREN  
ATTENDED CAMP



**52K**

VOLUNTEER HOURS



# 2022 ANGELS OF THE BATTLEFIELD

The Angels of the Battlefield Award pays tribute to military medical personnel and first responders for their life-saving medical treatment and trauma care of service members, partner forces, and civilians at home and abroad. These Angels of the Battlefield are courageous and compassionate men and women who risk everything, and are often the reason many of our nation's heroes wounded in battle or civilians in distress make it home to their families.

The 16th Annual Angels of the Battlefield Awards was held Thursday, November 17, 2022 at The Renaissance Arlington Capital View Hotel in Arlington, Virginia.



## AWARD HONOREES

### UNITED STATES ARMY

**Sergeant Audriana Chenault**  
*Combat Medic*

### UNITED STATES MARINE CORPS

**Hospital Corpsman 2nd Class Brayden Benson**  
*Hospital Corpsman*

### UNITED STATES NAVY

**Chief Petty Officer Justin P. Fish**  
*Hospital Corpsman & Career Counselor*

### UNITED STATES AIR FORCE

**Senior Airman Jasmine Krapf**  
*Respiratory Care Practitioner*

### UNITED STATES COAST GUARD

**Petty Officer 2nd Class Christian Ortega-Santiago**  
*Health Services Technician*

### UNITED STATES DEFENSE HEALTH AGENCY

**Mr. James Jacobs**  
*Paramedic*

Learn More About the 2022 Angels at:  
**[www.asymca.org/angels](http://www.asymca.org/angels)**



*Angels of the Battlefield, from left: SGT Chenault, HM2 Benson, HMC Fish, SrA Krapf, HS2 Ortega-Santiago, and Mr. Jacobs at the 16th Annual Angels of the Battlefield Awards Gala.*

## ANGEL OF HONOR AWARDEES

SEN. ELIZABETH DOLE

**Founder and Chair,  
Elizabeth Dole Foundation**

SALLY ZOLL, ED.D.

**Chief Executive Officer,  
United Through Reading**

**16th Annual  
ANGELS OF THE BATTLEFIELD  
Awards Gala Title Sponsor**



## 2022 ASSETS

Cash & Cash Equivalents	\$10,204,134
Receivables, net	6,750,274
Investments	34,569,050
Prepaid Expenses & Other Assets	562,861
Property & Equipment, net	17,166,070

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<b>Total Assets</b>	<b>\$69,252,389</b>
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### LIABILITIES AND NET ASSETS

Accounts Payable	\$2,003,350
Accrued & Other Liabilities	1,256,757
Deferred Revenue	197,710
Refundable Advance	-
Notes Payable, net	6,840,142

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<b>Total Liabilities</b>	<b>\$ 10,297,959</b>
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### NET ASSETS

Without Donor Restrictions	\$ 50,299,844
With Donor Restrictions	8,654,586

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<b>Total Net Assets</b>	<b>\$ 58,954,430</b>
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<b>TOTAL LIABILITIES &amp; NET ASSETS</b>	<b>\$ 69,252,389</b>
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## 2022 SUPPORT & REVENUE

### SUPPORT

Donated Services, Materials & Facilities	\$ 6,675,227
Contributions & Grants	7,151,912
Individual Contributions	1,882,609
Reserve Funds Withdrawal for Programs	149,258
Government Contracts & Grants	8,586,252
United Way	78,040

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<b>Total Support</b>	<b>\$ 24,523,298</b>
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### REVENUE

National Council Allocation	\$ 1,800,000
Program Service Fees	5,410,976
Reserve Funds Withdrawal for Programs	-
Rental Income	752,920
Interest & Dividends, net of fees	900,329
Sale of Materials & Services	632,847
Residence & Related Services	299,451
Other	298,276
Membership Dues	2,198,175
Net Assets Released from Restrictions	3,103,454

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<b>Total Revenue</b>	<b>\$ 15,396,428</b>
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<b>TOTAL SUPPORT &amp; REVENUE</b>	<b>\$ 39,919,726</b>
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## 2022 FUNCTIONAL EXPENSES

Programs	\$ 26,572,890
Fundraising	3,160,273
Management & General	6,338,057

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<b>TOTAL EXPENSES</b>	<b>\$ 36,071,220</b>
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# THANK YOU TO OUR PARTNERS

Our sponsors and partners enable the ASYMCA to provide more programs and services to more junior enlisted military families across the country. We are grateful for their commitment, generous support and advancement of our mission to strengthen our military family.

## Corporate Giving and Foundation Grants

### FIVE STAR PARTNERS



### FOUR STAR PARTNERS

**Bob Woodruff Foundation**  
**Brown-Forman Foundation**  
**General Motors**  
**Health Net Federal Services**  
**Military Times**  
**Sodexo Stop Hunger Foundation**  
**Veterans United Foundation**  
**Y Retirement Fund**  
**YMCA of the USA**

### THREE STAR PARTNERS

**CDR Fundraising Group**  
**Humana Military**  
**Leonardo DRS**  
**Pentagon Federal Credit Union**  
**Wounded Warrior Project**

### TWO STAR PARTNERS

**7-Eleven, Inc.**  
**BAE**  
**Bell**  
**Care.com**  
**Fisher House Foundation, Inc.**  
**Northrop Grumman**  
**Project Kitty Hawk, Inc.**  
**SAIC**

### ONE STAR PARTNERS

**Airpower Foundation**  
**Association of Military Banks of America**  
**Bashuk**  
**Bennett Supply of Cheswick**  
**Booz Allen Hamilton**  
**Bowles**  
**Breakthru Beverage Group**  
**Brown-Forman Employee Credit Union**  
**Cigna Health and Life Insurance Company**  
**Co-Op Liquor Co-Op, LLC**  
**CYPRUS, INC dba Triangle Liquors**

**Defense Credit Union Council**  
**Design Data**  
**Employees of Leonardo DRS Charitable Account**  
**General Dynamics**  
**Hexberg Family Foundation**  
**HNTB Corporation**  
**Jack Daniel Employees' Credit Union**  
**John Elway Chevrolet**  
**KSLB & D Inc**  
**Leidos**  
**Manly Bands**  
**McMaster-Carr Supply Company**  
**Merrill Liquors LLC**  
**Mile High United Way**  
**Nashville Predators**  
**Omaha Storm Chasers Baseball**  
**Optum Serve**  
**Payless Liquors, Inc**  
**Pitney Bowes**  
**Republic National Distributing Company of Indiana**  
**Smith Living Trust**  
**Stark Community Foundation**  
**The Knuckle Saloon**  
**The Roy H. Powell and Nina B. Powell Family Charitable Fund**  
**Titan Motoring**  
**TowerCares Foundation**  
**Truist**  
**United Distributors, Inc.**  
**VFW Fox River Post 4600**





## Leadership Givers

Tim Allen  
James Almeida  
Christopher Antoniaci  
VADM John Bird, USN, Ret. and Nonie Bird  
Derek Blake  
Henry and Sheryl Bonilla  
GEN Robert Brown, USA, Ret.  
Steve and Mary Browne  
Robert Burke  
VADM William Burke, USN, Ret.  
COL John Butler, USA, Ret. and Susan Butler  
James Carter  
VADM Evan Chanik, USN, Ret.  
Susan Clark  
Johnny Cole Jr.  
Wanda and John Corry  
Fred and Carri Dannhauser  
L. and Nancy Darter  
Vincent and Valerie DeSio  
Brody Evans  
James Fletcher  
VADM William French, USN, Ret.  
and Monika French  
Ann Gibson  
Lary Greiner  
Ronald Guenther  
Ivan Hadfeg  
COL E. Gordon Hagewood, USA,  
Ret. and Pat Hagewood  
LTG David Halverson USA, Ret.  
and Karen Halverson  
Carol Harrison  
Ronald Hays  
Bill and Christa Heffelfinger  
Heather Hodges

Melvin Humphrey  
Daryl Idler Jr.  
MG Don Infante, USA, Ret.  
Andrea and Michael Inserra  
Jeffrey Kneisl  
Craig Koerth  
Curtis Korabek  
Timothy Krull  
RADM Anthony Kurta, USN, Ret. and Maria Kurta  
Tony Landi  
Amy Langston  
Audrey Lates  
Raymond Leung  
Donna Lindeman  
Dale and Tonya Lusby  
Keith Manternach  
Susan Mathers  
Daniel Mauch  
David Maupin  
Jerry and Susan McClintock  
Nicole McDevitt  
Carla Montgomery  
Rich and Laurie Morrow  
Yvonne Myers  
Diane Nelson  
Corrie Nelson  
Jason and Tanya Niz  
Matthew Noyes  
Dorene and David Ocamb  
Thomas O'Connor  
Meg O'Grady M.Ed.  
Margaret O'Neal  
Emil Ong  
Barbara Ostrom  
Col Terri Page, USAF, Ret.

Marcus Page  
Paulin Parubi  
Ronald Radziseski  
Hon. Joe Reeder and Kate Boyce Reeder  
John Rice  
David and Mary Alice Scanlan  
Gerald Scott  
Kelly Showalter  
Susanna Smith  
Mary Snavelly-Dixon  
MG Melvin Spiese, USMC, Ret.  
and Filomena Spiese  
Jennifer and Trey Stanley  
Craig and Jennifer Staub  
Dewayne Stephens  
Lauren Stevens  
Elizabeth Sweetland  
Diomedes Tsitouras  
Jorge Luis Valdes  
MG Jan Van Prooyen, USA, Ret.  
and Cindy Van Prooyen  
Thomas Vargo  
Kenneth and Barbara Velten  
Ashleigh Walls  
Katie Watson  
Carylon Watson  
Melissa Weimer  
Boyd Williams  
Rosemary Williams  
RDML Charles Williams, USN, Ret.  
and Marybeth Williams  
Cary Wong  
Kevin and Renni Youssi  
COL William Zemp USA, Ret. and Amy Zemp



# OUR LOCATIONS

## ASYMCA BRANCHES

- AK ASYMCA Alaska**  
10449 Luke Ave.  
JBER, AK 99506  
907-552-9622
- CA ASYMCA San Diego**  
3293 Santo Rd.  
San Diego, CA 92124  
858-751-5755
- CA ASYMCA Camp Pendleton**  
200090 Ash Rd. & Wire Mountain Rd.  
Camp Pendleton, CA 92055  
760-385-4921
- CA ASYMCA Twentynine Palms**  
Bldg. 693 Del Valle Dr., Suite 102,  
Twentynine Palms, CA 92278  
760-830-7481
- HI ASYMCA Hawai'i**  
1260 Pierce Street, Suite 145  
Pearl Harbor, HI 96860  
808-473-3398
- KY ASYMCA Fort Campbell**  
3068 Reed Ave.  
Fort Campbell, KY 42223  
270-798-7422
- MO ASYMCA Fort Leonard Wood**  
13900 Replacement Ave.  
Waynesville, MO 65583  
573-329-4513
- NC ASYMCA Fort Bragg**  
2411 Rodney Trail #2  
Fort Bragg, NC 28307  
910-436-0500
- OK ASYMCA Oklahoma**  
900 NW Cache Rd.  
Lawton, OK 73507  
580-355-5520
- TX ASYMCA El Paso**  
7060 Comington St.  
El Paso, TX 79930  
915-263-7163
- TX ASYMCA Killeen**  
110 Mountain Lion Rd.  
Harker Heights, TX 76548  
254-690-9622
- VA ASYMCA Hampton Roads**  
1465 Lakeside Rd.  
Virginia Beach, VA 23455  
757-363-1884

## NATIONAL HEADQUARTERS

### Armed Services YMCA of the USA

14040 Central Loop, Suite B  
Woodbridge, VA 22193  
800-597-1260 | [asymca.org](http://asymca.org)

### Executive Officers

**William French, Vice Admiral, U.S. Navy, Ret.**  
President & CEO

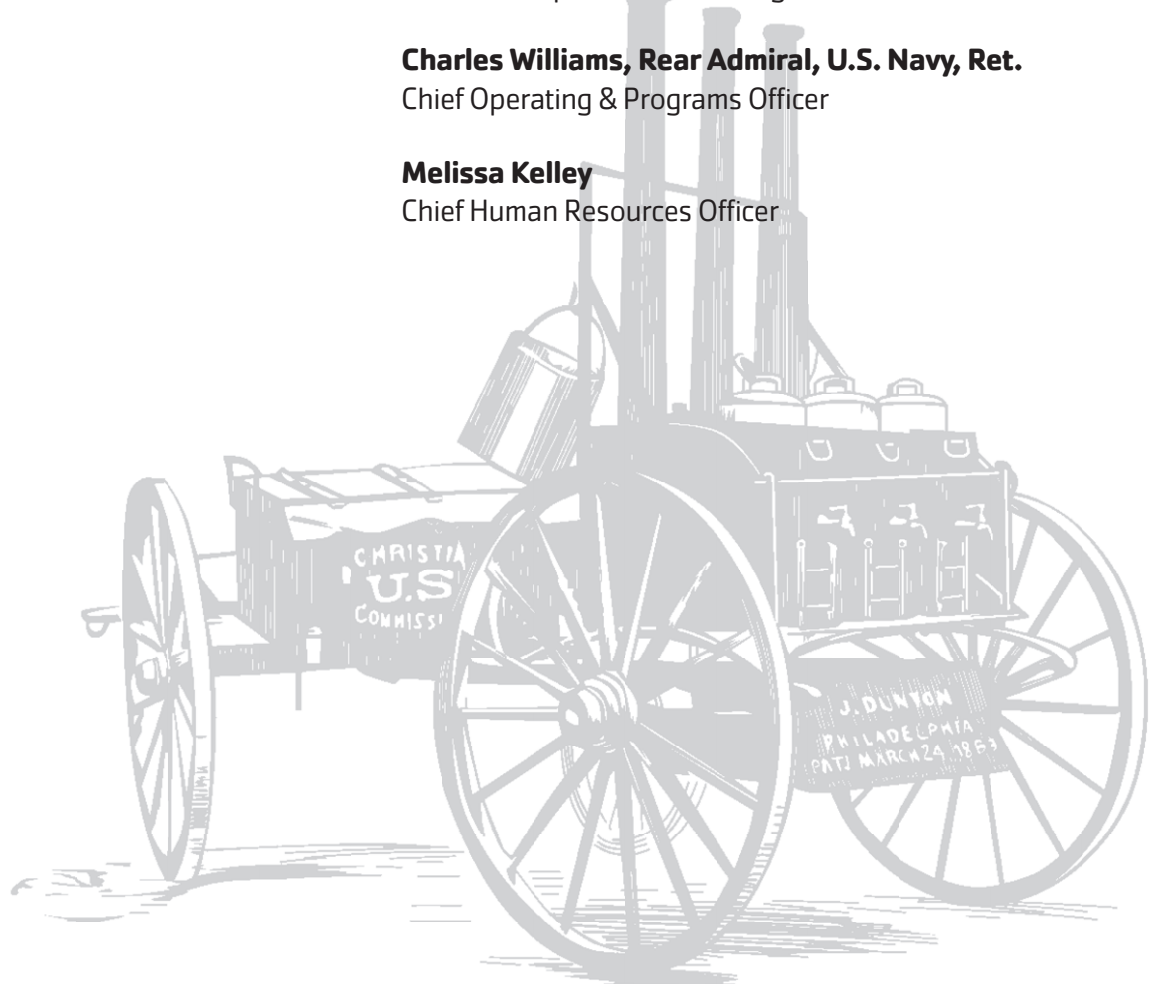
**Chris Haley**  
Chief of Staff

**William Zamagni**  
Chief Financial & Administration Officer

**Dorene Ocamb**  
Chief Development & Marketing Officer

**Charles Williams, Rear Admiral, U.S. Navy, Ret.**  
Chief Operating & Programs Officer

**Melissa Kelley**  
Chief Human Resources Officer



# NATIONAL BOARD OF DIRECTORS

The Armed Services YMCA's National Board of Directors is comprised of leading national volunteers who provide fiduciary oversight and insight and expertise to help advance the mission and grow the organization. The Armed Services YMCA is grateful for their time, talent, and treasure.

## Executive Board Members

- **Chairman:** David Halverson, Lieutenant General, U.S. Army, Ret., Chief Executive Officer, Cypress International
- **Vice Chairman:** Robert Brooks Brown, General, U.S. Army, Ret., Executive Vice President, AUSA
- **Secretary:** Meg O'Grady, VETS National Employment Manager, Department of Labor
- **Treasurer:** Bob Burke, President, Bob Burke Consulting, LLC

## Board Members

- Tim Allen, CEO, Care.com
- John Bird, Vice Admiral, U.S. Navy, Ret., Senior Vice President of Military Affairs, USAA
- Henry Bonilla, Partner, The Normandy Group
- John Butler, Colonel, U.S. Army, Ret.
- Ricardo Chamorro, Executive Vice President, Business Development, Pentagon Federal Credit Union
- Jo Decker, Vice President, Strategy & Growth, BAE Systems Integrated Defense Solutions
- Vincent DeSio, Former Chief Financial Officer, YMCA Retirement Fund
- Sharon Dunbar, Major General, U.S. Air Force, Ret., Vice President for Human Resources, General Dynamics Mission Systems
- Larry Hughes, Vice President Operations, 7-Eleven
- Andrea Inserra, Executive Vice President, Booz Allen Hamilton
- Neil Jarvis, Director, Digital Insights, Boeing Global Services
- Anthony Kurta, Rear Admiral, U.S. Navy, Ret., Vice President & Strategic Account Executive, LEIDOS
- Jeremy Martin, Colonel, U.S. Army, Ret., Director Public Affairs and Engagement, Bell
- Roxanne Moore, Executive Director, SODEXO Stop Hunger Foundation
- Mike Mount, Vice President of Communications & Public Affairs, Leonardo DRS
- David Page, Lieutenant Colonel, U.S. Army, State Manager, On Premise, Brown-Forman
- Terri Page, Vice President of Market Operations, Humana Military
- Tim Paynter, Vice President, External Communications, BAE
- Kate Boyce Reeder, President, KRBR Consulting, LLC
- Kat Sadeghi, JD, Senior Vice President, HNTB Corporation
- David Scanlan, Former Chief Executive Officer, Sodexo Government North America
- Melvin Spiese, Major General, U.S. Marine Corps, Ret.
- Lauren Stevens, Vice President, Production Engineering & Operations, Northrop Grumman Corporation
- Randy Stillinger, Manager of Military and Veterans Initiatives, American Airlines
- Pam Swan, National Military Relations Director, Military Relations Team, Veterans United
- Mitchell Waldman, Executive Vice President for Government & Customer Relations, Huntington Ingalls Industries
- Andy Walsh, Former Allies in Service Warrior Mentorship Program Coordinator
- Boyd Williams, President & CEO, Pikes Peak Region
- Rosemary Williams, Specialist Executive, Deloitte Consulting
- Heather Willson, Senior Vice President of Human Resources, Defense and Civilian Sector, SAIC
- Dr. William Zemp, Colonel, U.S. Army, Ret.

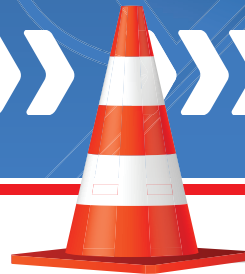
## Branch Representatives

- John Baily, Board Chair, Armed Services YMCA El Paso
- Steven Browne, Board Chair, Armed Services YMCA Camp Pendleton
- Dan Leaf, U.S. Air Force, Ret., Board Chair, Armed Services YMCA Hawaii
- Keith Manternach, Board Chair, Armed Services YMCA Alaska
- Joel Vargas, Board Chair, Armed Services YMCA Hampton Roads

## WHO WE ARE

The ASYMCA is an Association of the YMCA of the USA, specifically dedicated to serving active duty junior enlisted military service members and their families of all six armed services: Army, Marine Corps, Navy, Air Force, Space Force, and Coast Guard. The oldest military support organization in the U.S., the ASYMCA has been "Strengthening Our Military Family®" since 1861 through its 12 branches and 23 affiliate partners, serving 89 military installations and facilities nationwide. Our nationally and locally tailored programs and services for our nation's troops and their families are offered at no or low cost and require no dues or membership fees.

[www.asymca.org](http://www.asymca.org)



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